



From the Chairman and Executive Editor

It is my pleasure to note several changes to the masthead of the *Defense Acquisition Research Journal*. First, on May 25, 2012, the Senate confirmed Frank Kendall and Katrina McFarland as Under Secretary of Defense for Acquisition, Technology and Logistics, and Assistant Secretary of Defense for Acquisition, respectively. McFarland leaves behind a distinguished tenure as President of the Defense Acquisition University (DAU), a position now filled on an acting basis by Dr. James McMichael.

The other change is the appointment of Dr. Mary Redshaw as Deputy Executive Editor. Dr. Redshaw, who is also the Deputy Director of Research at DAU, brings 21 years of uniformed military service and two decades of public and private experience supporting the military and federal government. Welcome aboard!

This issue's theme "The Military-Industrial Complex" is taken from the term popularized by President Dwight Eisenhower in his farewell address on January 17, 1961. Although he used the phrase in a cautionary sense—"we must guard against the acquisition of unwarranted influence ... by the military-industrial complex"—the close link between military and industrial strength has long been recognized as an essential ingredient in a nation's strategic capability.

The first article, "The Jeep at 70" by Brian Duddy, reflects the lessons learned from the cooperative development between the U.S. Army and several automobile manufacturers to create the iconic vehicle that carried Eisenhower and millions of other warfighters across every continent. Thomas R. Edison and Andre Murphy, in their article "A New



Look at Enablers and Barriers to Performance Based Life Cycle Product Support (PBL) Implementation,” look at the enablers and barriers for creating and sustaining effective military-industrial logistics partnerships.

The article “Running with Scissors” by Bryan Riley has the distinction of winning the DAU 2011 Award for Excellence in Research and Writing at the Industrial College of the Armed Forces (ICAF), now renamed the Dwight D. Eisenhower School for National Security and Resource Strategy (The Eisenhower School) under the National Defense University. Riley’s article is a cautionary tale of the risks to the military-industrial complex in the face of expected U.S. defense budget cuts.

The last two articles provide some rays of hope in these otherwise gloomy scenarios. Chad Dacus’ article suggests that the cost and schedule risks associated with immature technologies and integration can be mitigated using a more holistic means of measuring system technology readiness. Mark Pflanz and his coauthors describe successes and lessons learned in applying early systems engineering concepts to the development of the Joint Light Tactical Vehicle program.

In this issue, John Schank adds to our understanding of how defense acquisition works (and sometimes doesn’t work) overseas, in his review of the book *The Collins Class Submarine Story: Steel, Spies, and Spin*. Finally, we take the opportunity to thank all the reviewers of the *ARJ* articles for the year 2012.



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